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Sent: Wednesday, July 30, 2014 3:43 PM

To: Kakade, Seema; Burke, Shaun

Cc: Schworer, Philip J.

Subject: Essroc Semi-Annual Report

Seema and Shaun, hope all is well and you are enjoying this very mild summer day.

Attached is an electronic copy of Essroc's semi-annual report covering Jan1 to June 30, 2014.

Please call if you have any questions.

Thank you. Phil.

Philip J. Schworer

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